(Rev. January 1998) Department of the Treasury Internal Revenue Service

User Fee for Exempt Organization Determination Letter Request ► Attach this form to determination letter application. (Form 8718 is NOT a determination letter application.)



1 Name of organization

The Michael and Susan Dell Foundation

2 Employer Identification Number

36 | 4336415

Ca	nution: Do not attach Form 8718 t	o an application fo	or a pension plan determin	nation letter. Use Form 8717 instead.	
3 Ty	pe of request				Fee
а 🗌	Initial request for a determination	on letter for:			
		has had annual	gross receipts averaging	not more than \$10,000 during the	
	preceding 4 years, or	inatos aross rocoir	ats averaging not more tha	n \$10,000 during its first 4 years	#1 F O
	Note: If you checked box 3a, you			in \$10,000 during its mist 4 years	\$150
		Ce	ertification		
	I certify that the annual gross re	ceipts of	name	e of organization	*****
				ng the preceding 4 (or the first 4) year	ars of
	Signature ►		Title ►		
ь ∨ с □	4 years, or	as had annual gro		e than \$10,000 during the preceding 10,000 during its first 4 years	\$500 \$500
		Attach to Fore	n 8718 a check or	Send the determination letter	
The law with eac letter. The above. F Proc. 98 Check of applic check be sign the	requires payment of a user feech application for a determination ne user fees are listed on line 3 for more information, see Rev. 8-8, 1998-1, I.R.B. 225. The box on line 3 for the type cation you are submitting. If you ox 3a, you must complete and certification statement that under line 3a.	money order pay Revenue Service the user fee. If y full amount, you	yable to the Internal e for the full amount of you do not include the r application will be Form 8718 to your tter application.	application and Form 8718 to: Internal Revenue Service P.O. Box 192 Covington, KY 41012-0192 If you are using express mail or a delivery service, send the application and Form 8718 to: Internal Revenue Service 201 West Rivercenter Blvd. Attn: Extracting Stop 312	
	FO.	SIMAHK	RECEIVED	Covington, KY 41011	
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Attach Check or Money Order Here		£			

(B)

Form **1023**

(Rev. September 1998) Department of the Treasury Internal Revenue Service

Application for Recognition of Exemption Under Section 501(c)(3) of the Internal Revenue Code

OMB No. 1545-0056

Note: If exempt status is approved, this application will be open for public inspection.

Read the instructions for each Part carefully.

A User Fee must be attached to this application.

If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to you.

Complete the Procedural Checklist on page 8 of the instructions.

	Complete the Frocedula	Checkist on page o or t	TIO TIO GOTOTO	
Pai	t I Identification of Applicant			
1a	1a Full name of organization (as shown in organizing document)		2 Employer identification number (EIN) (If none, see page 3 of the Specific Instructions	
	The Michael and Susan Dell Foundation		36 4336415	
1b	c/o Name (if applicable)		3 Name and telephone number of person to be contacted if additional information	
	c/o Tricia T. Dopieralski		is needed	
1c	Address (number and street)	Room/Suite	Neil T. Kawashima	
	P.O. Box 163867		(312) 701-7088	
1d	City, town, or post office, state, and ZIP + 4. If you see Specific Instructions for Part I, page 3.	have a foreign address,	4 Month the annual accounting period ends	
			December	
	Austin, Texas 78716-3867		5 Date incorporated or formed December 20, 1999	
1e	Web site address None		6 Check here if applying under section: a □ 501(e) b □ 501(f) c □ 501(k) d □ 501(n)	
7	Did the organization previously apply for recognition other section of the Code?	•	Code section or under any	
8	Is the organization required to file Form 990 (or For If "No," attach an explanation (see page 3 of the S			
	Form 990-PF; 1999; Ogden, Utah			
 10	Check the box for the type of organization. ATTACH DOCUMENTS TO THE APPLICATION BEFORE MAI also Pub. 557 for examples of organizational documents.	ILING. (See Specific Instru		
а	Corporation—Attach a copy of the Articles of Ir approval by the appropriate state			
b	☐ Trust— Attach a copy of the Trust Indenti	ure or Agreement, includin	g all appropriate signatures and dates.	
c	Association— Attach a copy of the Articles of A declaration (see instructions) or of document by more than one pers	ther evidence the organiza	ition was formed by adoption of the	
	If the organization is a corporation or an unincorporat			
l de includi	clare under the penalties of perjury that I am authorized to sign thing the accompanying schedules and attachments, and to the best	s application on behalf of the abo of my knowledge it is true, corre	we organization and that I have examined this application, ct, and complete.	
Plea Sign Here	1 Fricia J. Doswalski		eralski sistant Secretary 8/29/00 d title or authority of signer) (Date)	

. Form 2848

(Rev. December 1997)

Power of Attorney and Declaration of Representative

•	See	the	separate	instructions.	
-	266	uic	30 poi ute	HISTI MACIOINA	

For IRS Use Only

Received by:

epartment of the Treasury ternal Revenue Service	See the separate instr	uctions.	Name		
			Telephone		
Report I Power of Attorney (Please typ	e or print.)	·	Function		
Taxpayer information (Taxpayer(s) mu		page 2, line 9.)	Date / /		
1 1axpayer information (taxpayorto) ins		Social security number(s)	Employer identification		
axpayer name(s) and address	la mänt i an		number		
The Michael and Susan Dell F	oundation				
c/o Mr. Marc Lisker , MSD Ca	priar, L.P.				
780 Third Avenue, 43rd Floor		Daytime telephone number	Plan number (if applicable)		
New York, New York 10017		212-303-1650			
ereby appoint(s) the following representativ	e(s) as attorney(s)-in-fact:				
2 Representative(s) (Representative(s) m	ust sign and date this form	on page 2, Part II.)	NE 26222		
lame and address		CAF No400	05-26532R 312/701-7138 02/706-9216		
Daniel W. Luther Mayer, Brown & Platt		Telephone No. Fax No31	2/706 0216		
190 South LaSalle Street		1 47 170,	Telephone No.		
Chicago, IL 60603		Check if new: Address L	J leiephotie No. L		
larne and address		CAF No. 400	212/701 7126		
Donald C. Morris		Telephone No.	312/701-7126		
Mayer, Brown & Platt		Fax No	12/706-9220		
190 South LaSalle Street Chicago, IL 60603		Check if new: Address			
lame and address		CAF No400	J5-85849K		
Neil T. Kawashima		Telephone No. 312/701-7088			
Mayer, Brown & Platt 190 South LaSalle Street		Fax No. 312/706-9262 Check if new: Address Telephone No.			
		Check if new: Address			
o represent the taxpayer(s) before the interest			Year(s) or Period(s)		
pe of Tax (Income, Employment, Excise, etc.	.) lax Form Number	r (1040, 941, 720, etc.)	rear(s) or Ferrod(s)		
Employer Identification Numb	er SS-4		1999-2003		
Tax-Exemption	1023		1999-2003		
Excise	990-1		1999-2003		
4 Specific use not recorded on Centrali on CAF, check this box. (See instruction	in for Line 4—Specific use:	s not recorded on CARJ.			
5 Acts authorized. The representatives and all acts that I (we) can perform wit agreements, consents, or other documbelow), the power to substitute another decimals and the substitute	are authorized to receive ar h respect to the tax matters nents. The authority does n er representative unless spe prized).	id inspect confidential tax in described on line 3, for example to the described on the power to reception of the cifically added below, or the	rormation and to perform any mple, the authority to sign any eive refund checks (see line 6 power to sign certain returns		
List any specific additions or deletions	to the acts otherwise author	orized in this power of attorn			
Note: In general, an unenrolled preparer of	tax returns cannot sign any	document for a taxpayer. S	ee Revenue Procedure 81-38		
Note: The tay matters partner of a partne	rship is not permitted to a	uthorize representatives to	perform certain acts. See the		
instructions for more information.					
c. Descint of refund checks if you was	nt to authorize a representa	tive named on line 2 to rece	ive, BUT NOT TO ENDORSE		
OR CASH, refund checks, initial here	and list the	name of that representative	below.		

7	first representative listed on line 2 unless you check one or more of the boxes below.					
а	alf you want the first representative listed on line 2 to receive the original, and yourself a copy, of such notices or					
h	communications,	check this box he second representati	ve listed to receive a copy of such notices and			
	L					
<u> </u>	If you do not wan	t any notices or comm	unications sent to your representative(s), chec	ev automatically revokes all earlier		
.8	power(s) of attorn this document. If YOU MUST ATTA	ney on file with the Inte you do not want to rev ACH A COPY OF ANY	of attorney. The filing of this power of attorn rnal Revenue Service for the same tax matters oke a prior power of attorney, check here POWER OF ATTORNEY YOU WANT TO REP	MAIN IN EFFECT.		
9	requested, otherw receiver, administration of the taxpayer.	vise, see the instructior rator, or trustee on beh	concerns a joint return, both husband and was. If signed by a corporate officer, partner, gualf of the taxpayer, I certify that I have the au	thority to execute this form on behalf		
	► IF NOT SIGNE	D AND DATED, THIS I	POWER OF ATTORNEY WILL BE RETURNE	D.		
	21/) OUL Signature	2 13 99 Date	Director/Member Title (if applicable)		
<u>M</u>	ichael S. Del	.1 Print Name				
		Signature	Date	Title (if applicable)		
		Print Name				
		Print Name on of Representative				
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FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

ATTACHMENT A: Part I, Line 10, Organizing Documents

- 1. Articles of Incorporation for The Michael and Susan Dell Foundation (the "Foundation")
- 2. Bylaws for the Foundation



The State of Texas

Secretary of State

DEC. 21, 1999

NEIL T KAWASHIMA---MAYER BROWN & PLATT 190 SOUTH LA SALLE ST CHICAGO ,IL 60603

RE: THE MICHAEL AND SUSAN DELL FOUNDATION CHARTER NUMBER C1561719-01

IT HAS BEEN OUR PLEASURE TO APPROVE AND PLACE ON RECORD THE ARTICLES OF INCORPORATION THAT CREATED YOUR CORPORATION. WE EXTEND OUR BEST WISHES FOR SUCCESS IN YOUR NEW VENTURE.

AS A CORPORATION, YOU ARE SUBJECT TO STATE TAX LAWS. SOME NON-PROFIT CORPORATIONS ARE EXEMPT FROM THE PAYMENT OF FRANCHISE TAXES AND MAY ALSO BE EXEMPT FROM THE PAYMENT OF SALES AND USE TAX ON THE PURCHASE OF TAXABLE ITEMS. IF YOU FEEL THAT UNDER THE LAW YOUR CORPORATION IS ENTITLED TO BE EXEMPT YOU MUST APPLY TO THE COMPTROLLER OF PUBLIC ACCOUNTS FOR THE EXEMPTION. THE SECRETARY OF STATE CANNOT MAKE SUCH DETERMINATION FOR YOUR CORPORATION.

IF HE CAN BE OF FURTHER SERVICE AT ANY TIME, PLEASE LET US KNOW.



VERY TRULY YOURS.

Elton Bomer, Secretary of State



The State of Texas

Secretary of State

CERTIFICATE OF INCORPORATION

OF

THE MICHAEL AND SUSAN DELL FOUNDATION CHARTER NUMBER 01561719

THE UNDERSIGNED, AS SECRETARY OF STATE OF THE STATE OF TEXAS, HEREBY CERTIFIES THAT THE ATTACHED ARTICLES OF INCORPORATION FOR THE ABOVE NAMED CORPORATION HAVE BEEN RECEIVED IN THIS OFFICE AND ARE FOUND TO CONFORM TO LAW.

ACCORDINGLY, THE UNDERSIGNED, AS SECRETARY OF STATE, AND BY VIRTUE OF THE AUTHORITY VESTED IN THE SECRETARY BY LAW, HEREBY ISSUES THIS CERTIFICATE OF INCORPORATION.

ISSUANCE OF THIS CERTIFICATE OF INCORPORATION DOES NOT AUTHORIZE THE USE OF A CORPORATE NAME IN THIS STATE IN VIOLATION OF THE RIGHTS OF ANOTHER UNDER THE FEDERAL TRADEMARK ACT OF 1946, THE TEXAS TRADEMARK LAW, THE ASSUMED BUSINESS OR PROFESSIONAL NAME ACT OR THE COMMON LAW.

DATED DEC. 20, 1999 EFFECTIVE DEC. 20, 1999



Elton Bomer, Secretary of State

FILED
In the Office of the
Secretary of State of Texas

ARTICLES OF INCORPORATION FOR THE MICHAEL AND SUSAN DELL FOUNDATION

DEC 2 0 1999

Corporations Section

Article One

The name of the Corporation is "The Michael and Susan Dell Foundation."

Article Two

The Corporation is a non-profit corporation, organized under the Texas Non-Profit Corporation Act.

Article Three

The period of duration is perpetual.

Article Four

The Corporation is organized and operated exclusively for religious, charitable, scientific and educational purposes, including the making of distributions for such purposes to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code").

Article Five

The street address of the Corporation's initial registered office is 350 North St. Paul Street; Dallas, Texas, 75201, and the name of its initial registered agent at such address is CT Corporation System.

Article Six

The number of directors constituting the Corporation's initial board of directors is three (3), and the names and addresses of the persons who are to serve as directors are:

- 1. Michael S. Dell, of Austin, Texas;
- 2. Susan L. Dell, of Austin, Texas; and
- 3. Dr. Alexander Dell, of Houston, Texas.

The authority of the board of directors shall be limited as provided in the bylaws.

Article Seven

The name and address of the Incorporator is Marc R. Lisker; MSD Capital, L.P.; 780 Third Avenue, 43rd Floor; New York, New York 10017.

Article Eight

The Corporation shall have one class of members. The management of the Corporation shall be vested in the Corporation's members, to the extent provided for in the bylaws. The Corporation's members shall have the exclusive power to amend the Corporation's bylaws and these Articles of Incorporation; provided, however, that the exercise of such power is consistent with applicable state and federal law, including, without limitation, Code Section 501(c)(3) and related Treasury Regulations, and the Texas Non-Profit Corporation Act.

Article Nine

All corporate property is irrevocably dedicated to the purposes set forth herein. No part of the net earnings or assets of the Corporation shall inure to the benefit of, or be distributable to, its members, directors, officers or other persons, except that the Corporation shall be authorized to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein. No substantial part of the activities of the Corporation shall be the carrying on of

12643987

propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements), any political campaign on behalf of any candidate for public office. Notwithstanding any other provisions of these Articles of Incorporation, the Corporation shall not carry on any other activities not permitted to be carried on by a corporation exempt from taxation under Code Section 501(c)(3), or by a corporation contributions to which are deductible under Code Section 170(c)(2).

Article Ten

The Corporation shall distribute its income for each tax year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Code Section 4942. Further, the Corporation shall not engage in any act of self-dealing as defined in Code Section 4941(d), nor retain any excess business holdings as defined in Code Section 4943(c), nor make any investments in such manner as to subject the Corporation to tax under Code Section 4944, nor make any taxable expenditures as defined in Code Section 4945(d).

Article Eleven

Upon dissolution of the Corporation, the members, after paying or making provision for the payment of all debts, obligations and liabilities of the Corporation, shall distribute the Corporation's assets to an organization or organizations organized and operated exclusively for charitable, religious or educational purposes, as described in Code Section 501(c)(3), and which shall qualify as an organization exempt from taxation under Code Section 501(a).

The undersigned Incorporator hereby declares, under penalties of perjury, that the statements made in the foregoing Articles of Incorporation are true.

Dated: December 6, 1999

Marc R. Lisker,

Incorporator

BYLAWS

OF

THE MICHAEL AND SUSAN DELL FOUNDATION

ARTICLE I Offices

The Michael and Susan Dell Foundation (the "corporation") shall continuously maintain in the State of Texas a registered office and a registered agent whose business office is identical with such registered office and may have other offices within or without the state.

ARTICLE II Members

SECTION 1. CLASSES OF MEMBERS. The corporation shall have one class of members.

SECTION 2. NUMBER AND DESIGNATION OF MEMBERS. The corporation shall have two (2) members. The members of the corporation are:

Michael S. Dell; and

Susan L. Dell.

SECTION 3. ELECTION OF NEW MEMBERS. New members shall be elected by current members of the corporation. An affirmative vote of two-thirds of all members shall be required for election.

SECTION 4. AUTHORITY OF MEMBERS. The members shall have exclusive authority to amend the articles of incorporation. Management of the corporation shall be vested in the members unless otherwise expressly stated in these bylaws.

SECTION 5. TERMINATION OF MEMBERSHIP. Members by affirmative vote of two-thirds of all members may suspend or expel a member, with or without cause.

- SECTION 6. RESIGNATION. Any member may resign by filing a written resignation with the Secretary.
- SECTION 7. TRANSFER OF MEMBERSHIP. Membership in this corporation is not transferable or assignable.
- SECTION 8. NO MEMBERSHIP CERTIFICATES. There shall be no membership certificates of the corporation.

ARTICLE III Meeting of Members

- SECTION 1. ANNUAL MEETING. An annual meeting of the members shall be held on a day of each year as determined by the members for the purpose of electing directors and officers and for the transaction of such other business as may come before the meeting.
- SECTION 2. SPECIAL MEETING. Special meetings of the members may be called either by the president or a majority of the members, for the purpose or purposes stated in the call of the meeting. Written notice of special meetings shall be provided as required by statute.
- SECTION 3. PLACE OF MEETING. The president may designate any place as the place of meeting for any annual meeting or for any special meeting of the members. If no designation is made or if a special meeting is otherwise called, the place of meeting shall be the principal office of the corporation in the State of Texas.
- SECTION 4. NOTICE OF MEETINGS. No notice of annual or regular meetings shall be required, except as required by statute.
- SECTION 5. INFORMAL ACTION BY MEMBERS. Any action required to be taken at a meeting of the members of the corporation, or any other action that may be taken at a meeting of members, may be taken without a meeting if a consent in writing, setting forth the action so taken, shall be signed either (a) by all the members entitled to vote with respect to the subject matter thereof, or (b) by the members having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all members entitled to vote thereon were present and voting. If such consent is signed by less than all of the members entitled to vote, then such consent shall become effective only (a) if, at least five days prior to the effective date of such consent, a notice in writing of the

proposed action is delivered to all of the members entitled to vote with respect to the subject matter thereof, and (b) if, after the effective date of such consent, prompt notice in writing of the taking of the corporate action without a meeting is delivered to those members entitled to vote who have not consented in writing.

SECTION 6. FIXING OF RECORD DATE. For the purpose of determining the members entitled to notice of or to vote at any meeting of members, or in order to make a determination of members for any other proper purpose, the president of the corporation may fix in advance a date as the record date for any such determination of members, unless otherwise required by statute.

SECTION 7. QUORUM. The majority of the members, represented in person or by proxy, shall constitute a quorum for consideration of such matter at any meeting of members; provided that, if less than a majority is represented at said meeting, a majority of members so represented may adjourn the meeting at any time without further notice. If a quorum is present, the affirmative vote of a majority of the votes represented at the meeting shall be the act of the members, unless the vote of a greater number or voting by classes is required by statute, the articles of incorporation, or these bylaws. At any adjourned meeting at which a quorum shall be present, any business may be transacted that might have been transacted at the original meeting. Withdrawal of members from any meeting shall not cause failure of a duly constituted quorum at that meeting.

SECTION 8. PROXIES. Each member entitled to vote at a meeting of members or to express consent or dissent to corporate action in writing without a meeting, may authorize another person or persons to act for him or her by proxy, but no such proxy shall be voted or acted on after 11 months from its date, unless the proxy provides for a longer period.

SECTION 9. VOTING. Each member shall be entitled to one vote in each matter submitted to vote at a meeting of members or by informal action of members. Each member may vote either in person or by proxy as provided in SECTION 8 hereof.

ARTICLE IV Board of Directors

SECTION 1. GENERAL POWERS. The affairs of the corporation shall be managed by or under the direction of its board of directors, to the extent determined by resolution of the members or these bylaws.

SECTION 2. NUMBER, TENURE, AND QUALIFICATIONS. The number of directors shall be three (3), or as determined by the members; provided, however, in no event shall the number of directors be fewer than three (3). Each director shall hold office until the next annual meeting of members and until his or her successors shall have been elected and qualified. Directors need not be residents of Texas or members of the corporation. The number of directors may be decreased to not fewer than three or increased to any number from time to time by resolution of the members. No decrease shall have the effect of shortening the term of an incumbent director.

SECTION 3. REGULAR MEETINGS. A regular annual meeting of the board of directors shall be held without other notice than these bylaws, immediately after, and at the same place as, the annual meeting of members. The members may provide, by resolution, the time and place for the holding of additional regular meetings of the board without other notice than such resolution.

SECTION 4. SPECIAL MEETINGS. Special meetings of the board of directors may be called by or at the request of the president or any two directors. The person or persons authorized to call special meetings of the board may fix any place as the place for holding any special meeting of the board called by them.

SECTION 5. NOTICE. Notice of any special meeting of the board of directors shall be given at least 2 days previous thereto by written notice to each director at his or her address as shown by the records of the corporation. If mailed, such notice shall be deemed to be delivered when deposited in the United States mail in a sealed envelope so addressed, with postage thereon prepaid. If notice is given by telegram, such notice shall be deemed to be delivered when the telegram is delivered to the telegram company. Notice of any special meeting of the board of directors may be waived in writing signed by the person or persons entitled to the notice either before or after the time of the meeting. The attendance of a director at any meeting shall constitute a waiver of notice of such meeting, except when a director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted at, nor the purpose of, any regular or special meeting of the board need be specified in the notice or waiver of notice of such meeting, unless specifically required by law or by these bylaws.

SECTION 6. QUORUM. A majority of the board of directors shall constitute a quorum for the transaction of business at any meeting of the board of directors, provided that if less than a majority of the directors are present at said meeting, a

majority of the directors present may adjourn the meeting to another time without further notice.

SECTION 7. MANNER OF ACTING. The act of a majority of the directors present at a meeting at which a quorum is present shall be the act of the board of directors, unless the act of a greater number is required by statute, these bylaws, or the articles of incorporation. No director may act by proxy on any matter.

SECTION 8. VACANCIES. Any vacancy occurring in the board of directors or any directorship to be filled by reason of an increase in the number of directors shall be filled by the members unless the articles of incorporation, a statute, of these bylaws provide that a vacancy or a directorship so created shall be filled in some other manner, in which case such provision shall control. A director elected or appointed, as the case may be, to fill a vacancy shall be elected for the unexpired term of his or her predecessor in office.

SECTION 9. RESIGNATION AND REMOVAL OF DIRECTORS. A director may resign at any time upon written notice to the board of directors. A director may be removed with or without cause, by the members.

SECTION 10. INFORMAL ACTION BY DIRECTORS. The authority of the board of directors may be exercised without a meeting if a consent in writing, setting forth the action taken, is signed by all of the directors entitled to vote.

SECTION 11. COMPENSATION. The board of directors, by the affirmative vote of a majority of members, and irrespective of any personal interest, shall have authority to establish reasonable compensation of all directors for services to the corporation as directors, officers, or otherwise notwithstanding any director's conflict of interest. By resolution of the members, the directors may be paid their expenses, if any, of attendance at each meeting of the board. No such payment previously mentioned in this section shall preclude any director from serving the corporation in any other capacity and receiving reasonable compensation therefor.

SECTION 12. PRESUMPTION OF ASSENT. A director of the corporation who is present at a meeting of the board of directors at which action on any corporation matter is taken shall be conclusively presumed to have assented to the action taken unless his or her dissent shall be entered in the minutes of the meeting or unless he or she shall file his or her written dissent to such action with the person acting as the secretary of the meeting before the adjournment thereof or shall forward such dissent by registered or certified mail to the secretary of the corporation

immediately after the adjournment of the meeting. Such right to dissent shall not apply to a director who voted in favor of such action.

ARTICLE V Officers

SECTION 1. OFFICERS. The officers of the corporation shall be a president, vice presidents (the number thereof to be determined by the members), treasurer, secretary, and such other officers as may be elected by the members. Officers whose authority and duties are not prescribed in these bylaws shall have the authority and perform the duties prescribed, from time to time, by the members. Any two or more offices may be held by the same person, except that the office of president and secretary shall not be held by the same person.

SECTION 2. ELECTION AND TERM OF OFFICE. The officers of the corporation shall be elected annually by the members at the regular annual meeting of the members. If the election of officers shall not be held at such meeting, such election shall be held as soon thereafter as conveniently may be. Vacancies may be filled or new offices created and filled at any meeting of the members. Each officer shall hold office until his or her successor shall have been duly elected and shall have qualified or until his or her death or until he or she shall resign or shall have been removed in the manner hereinafter provided. Election of an officer shall not of itself create contract rights.

SECTION 3. REMOVAL. Any officer may be removed by the members whenever in their judgment the best interests of the corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed.

SECTION 4. PRESIDENT. The president shall be the principal executive officer of the corporation. Subject to the direction and control of the members, he or she shall be in charge of the business and affairs of the corporation; he or she shall see that the resolutions and directives of the members are carried into effect except in those instances in which that responsibility is assigned to some other person by the members; and, in general, he or she shall discharge all duties incident to the office of president and such other duties as may be prescribed by the members. He or she shall preside at all meetings of the members and of the board of directors. Except in those instances in which the authority to execute is expressly delegated to another officer or agent of the corporation or a different mode of execution is expressly prescribed by the members or these bylaws, he or she may execute for the corporation any

contracts, deeds, mortgages, bonds, or other instruments that the members have authorized to be executed, and he or she may accomplish such execution either individually or with the secretary, any assistant secretary, or any other officer thereunto authorized by the members, according to the requirements of the form of the instrument. He or she may vote all securities that the corporation is entitled to vote except as and to the extent such authority shall be vested in a different officer or agent of the corporation by the members.

SECTION 5. VICE PRESIDENT. The vice president (or in the event there be more than one vice president, each of the vice presidents) shall assist the president in the discharge of his or her duties as the president may direct and shall perform such other duties as from time to time may be assigned to him or her by the president or the members. In the absence of the president or in the event of his or her inability or refusal to act, the vice president (or in the event there be more than one vice president, the vice presidents, in the order designated by the members, or by the president if the members have not made such a designation, or in the absence of any designation, then in the order of their seniority of tenure) shall perform the duties of the president and, when so acting, shall have all the powers of and be subject to all the restrictions on the president. Except in those instances in which the authority to execute is expressly delegated to another officer or agent of the corporation or a different mode of execution is expressly prescribed by the members or these bylaws, the vice president (or any of them if there is more than one) may execute for the corporation any contracts, deeds, mortgages, bonds, or other instruments that the members have authorized to be executed, and he or she may accomplish such execution either individually or with the secretary, any assistant secretary, or any other officer thereunto authorized by the members, according to the requirements of the form of the instrument.

SECTION 6. TREASURER. The treasurer shall be the principal accounting and financial officer of the corporation. He or she shall (a) have charge of and be responsible for the maintenance of adequate books of account for the corporation; (b) have charge and custody of all funds and securities of the corporation, and be responsible therefor, and for the receipt and disbursement thereof; and (c) perform all the duties incident to the office of treasurer and such other duties as from time to time may be assigned to him or her by the president or by the members. If required by the members, the treasurer shall give a bond for the faithful discharge of his or her duties in such sum and with such surety or sureties as the members shall determine.

SECTION 7. SECRETARY. The secretary shall (a) record the minutes of the meetings of the members and of the board of directors in one or more books provided for that purpose; (b) see that all notices are duly given in accordance with the

provisions of these bylaws or as required by law; (c) be a custodian of the corporate records of the corporation; (d) keep a register of the post office address of each member which shall be furnished to the secretary by such member; and (e) perform all duties incident to the office of secretary and such other duties as from time to time may be assigned to him or her by the president or by the members.

SECTION 8. ASSISTANT TREASURERS AND ASSISTANT SECRETARIES. The assistant treasurers and assistant secretaries shall perform such duties as shall be assigned to them by the treasurer or the secretary, respectively, or by the president or the members. If required by the members, the assistant treasurers shall give bonds for the faithful discharge of their duties in such sums and with such sureties as the members shall determine.

SECTION 9. SALARIES. The salaries of the officers shall be fixed from time to time by the members and no officer shall be prevented from receiving such salary by reason of the fact that he or she is also a member or director of the corporation.

ARTICLE VI Contracts, Checks, Deposits, and Funds

SECTION 1. CONTRACTS. The members may authorize any officer or officers, agent or agents of the corporation, in addition to the officers so authorized by these bylaws, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the corporation, and such authority may be general or confined to specific instances.

SECTION 2. CHECKS, DRAFTS, ETC. All checks, drafts, or other orders for the payment of money, notes, or other evidences of indebtedness issued in the name of the corporation shall be signed by such officer or officers, agent or agents of the corporation and in such manner as shall from time to time be determined by resolution of the members. In the absence of such determination by the members, such instruments shall be signed by the treasurer or an assistant treasurer and countersigned by the president or a vice president of the corporation.

SECTION 3. DEPOSITS. All funds of the corporation shall be deposited from time to time to the credit of the corporation in such banks, trust companies, or other depositories as the members may select.

SECTION 4. GIFTS. The members may accept on behalf of the corporation any contribution, gift, bequest, or devise for the general purpose or for any special purpose of the corporation.

ARTICLE VII Books and Records

The corporation shall keep correct and complete books and records of account. It shall also keep minutes of the proceedings of its members and the board of directors, and shall keep at the registered or principal office a record giving the names and addresses of the members and directors entitled to vote. All books and records of the corporation may be inspected by any member, or his or her agent or attorney, for any proper purpose at any reasonable time.

ARTICLE VIII Fiscal Year

The fiscal year of the corporation shall be fixed by resolution of the members.

ARTICLE IX
Dues

Members shall not be required to pay dues.

ARTICLE X Seal

The corporation shall not have a seal.

ARTICLE XI Waiver of Notice

Whenever any notice is required to be given under the provisions of the Texas Non-Profit Corporation Act or under the provisions of the articles of incorporation or the bylaws of the corporation, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be

deemed equivalent to the giving of such notice. Attendance at any meeting shall constitute waiver of notice thereof unless the person at the meeting objects to the holding of the meeting because proper notice was not given.

ARTICLE XII Indemnification

SECTION 1. INDEMNIFICATION IN ACTIONS OTHER THAN BY OR IN THE RIGHT OF THE CORPORATION. The corporation may indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (other than an action by or in the right of the corporation) by reason of the fact that he or she is or was a member, director, officer, employee, or agent of the corporation, or is or was serving at the request of the corporation, partnership, joint venture, trust, or other enterprise, against expenses (including attorneys' fees), judgments, fines, and amounts paid in settlement actually and reasonably incurred by such person in connection with such action, suit, or proceeding, if such person acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful. The termination of any action, suit, or proceeding by judgment, order, settlement, or conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he or she reasonably believed to be in or not opposed to the best interests of the corporation or, with respect to any criminal action or proceeding, that the person had reasonable cause to believe that his or her conduct was unlawful.

SECTION 2. INDEMNIFICATION IN ACTIONS BY OR IN THE RIGHT OF THE CORPORATION. The corporation may indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action or suit by or in the right of the corporation to procure a judgment in its favor by reason of the fact that such person is or was a member, director, officer, employee, or agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, against expenses (including attorneys' fees) actually and reasonably incurred by such person in connection with the defense or settlement of such action or suit, if such person acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the corporation, provided that no indemnification shall be made in respect of any claim, issue, or matter as to which such person shall have been adjudged to be liable

for negligence or misconduct in the performance of his or her duty to the corporation, unless, and only to the extent that the court in which such action or suit was brought shall determine upon application that, despite the adjudication of liability, but in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses as the court shall deem proper.

SECTION 3. RIGHT TO PAYMENT OF EXPENSES. To the extent that a member, director, officer, employee, or agent of the corporation has been successful, on the merits or otherwise, in the defense of any action, suit, or proceeding referred to in Sections 1 and 2 of this Article, or in defense of any claim, issue, or matter therein, such person shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by such person in connection therewith.

SECTION 4. DETERMINATION OF CONDUCT. Any indemnification under Sections 1 and 2 of this Article (unless ordered by a court) shall be made by the corporation only as authorized in the specific case, upon a determination that indemnification of the member, director, officer, employee, or agent is proper in the circumstances because he or she has met the applicable standard of conduct set forth in Sections 1 or 2 of this Article. Such determination shall be made by the members.

SECTION 5. PAYMENT OF EXPENSES IN ADVANCE. Expenses incurred in defending a civil or criminal action, suit, or proceeding may be paid by the corporation in advance of the final disposition of such action, suit, or proceeding, as authorized by the members in the specific case, upon receipt of an undertaking by or on behalf of the member, director, officer, employee, or agent to repay such amount, unless it shall ultimately be determined that he or she is entitled to be indemnified by the corporation as authorized in this Article.

SECTION 6. INDEMNIFICATION NOT EXCLUSIVE. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which those seeking indemnification may be entitled under any bylaw, agreement, vote of members, or otherwise, both as to action in his or her official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a member, director, officer, employee, or agent, and shall inure to the benefit of the heirs, executors, and administrators of such a person.

SECTION 7. INSURANCE. The corporation may purchase and maintain insurance on behalf of any person who is or was a member, director, officer, employee, or agent of the corporation, or who is or was serving at the request of the corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, against any liability asserted

against such person and incurred by such person in any such capacity, or arising out of his or her status as such, whether or not the corporation would have the power to indemnify such person against such liability under the provisions of this Article.

SECTION 8. NOTICE TO MEMBERS. If the corporation has paid indemnity or has advanced expenses under this Article to a member, director, officer, employee, or agent, the corporation shall report the indemnification or advance in writing to any members entitled to vote with or before the notice of the next meeting of the members entitled to vote.

SECTION 9. REFERENCES TO CORPORATION. For purposes of this Article, references to "the corporation" shall include, in addition to the surviving corporation, any merging corporation (including any corporation having merged with a merging corporation) absorbed in a merger that, if its separate existence had continued, would have had the power and authority to indemnify its members, directors, officers, employees, or agents, so that any person who was a member, director, officer, employee, or agent of such merging corporation, or was serving at the request of such merging corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, shall stand in the same position under the provisions of this Article with respect to the surviving corporation as such person would have with respect to such merging corporation if its separate existence had continued.

SECTION 10. OTHER REFERENCES. For purposes of this Article, references to "other enterprises" shall include employee benefit plans; references to "fines" shall include any excise taxes assessed on a person with respect to an employee benefit plan; and references to "serving at the request of the corporation" shall include any service as a member, director, officer, employee, or agent of the corporation that imposes duties on or involves services by such member, director, officer, employee, or agent with respect to an employee benefit plan, its participants, or beneficiaries. A person who acted in good faith and in a manner he or she reasonably believed to be in the best interests of the participants and beneficiaries of an employee benefit plan shall be deemed to have acted in a manner "not opposed to the best interests of the corporation" as referred to in this Article.

ARTICLE XIII Amendments

The power to alter, amend, or repeal the bylaws or adopt new bylaws shall be vested in the members. Such action may be taken at a regular or special meeting for

which written notice of the purpose shall be given, or by unanimous written consent. The bylaws may contain any provisions for the regulation and management of the affairs of the corporation not inconsistent with law or the articles of incorporation.

* * *

Part II Activities and Operational Information

Provide a detailed narrative description of all the activities of the organization—past, present, and planned. **Do not merely refer to or repeat the language in the organizational document.** List each activity separately in the order of importance based on the relative time and other resources devoted to the activity. Indicate the percentage of time for each activity. Each description should include, as a minimum, the following: (a) a detailed description of the activity including its purpose and how each activity furthers your exempt purpose; (b) when the activity was or will be initiated; and (c) where and by whom the activity will be conducted.

SEE ATTACHMENT B

- 2 What are or will be the organization's sources of financial support? List in order of size. SEE ATTACHMENT C
- 3 Describe the organization's fundraising program, both actual and planned, and explain to what extent it has been put into effect. Include details of fundraising activities such as selective mailings, formation of fundraising committees, use of volunteers or professional fundraisers, etc. Attach representative copies of solicitations for financial support.

 SEE ATTACHMENT D

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

ATTACHMENT B: Part II, Line 1, Activities

The Foundation is organized and operated exclusively for religious, charitable, scientific and educational purposes, as described in section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code"). It is expected that the Foundation's sole activity will consist of making grants for exclusively charitable purposes to tax-exempt organizations that qualify as public charities under the Code and related Treasury Regulations.

- a. The Foundation will award grants to tax-exempt public charities, as determined by the Foundation's board of directors. There are no specific criteria for awarding grants, however, all grant recipients must be public charities, and all grants must constitute qualifying distributions as described in section 4942 of the Code and related Treasury Regulations. By awarding grants to tax-exempt public charities for their use in religious, charitable, scientific, literary and educational activities, the Foundation is furthering its own tax-exempt purposes. Revenue Ruling 64-182, 1964-1 C.B. 186 (copy attached hereto).
- b. The Foundation began making grants in April, 2000.
- c. The Foundation's grant-making activities are conducted in Austin, Texas. The Foundation does not anticipate conducting its activities elsewhere. The Foundation's grant-making activities are conducted solely by the Foundation's directors and officers.

Organizational Test

The Foundation is organized exclusively for tax-exempt purposes. The Articles of Incorporation of the Foundation (the "Articles") expressly limit the purposes of the Foundation to religious, charitable, scientific and educational purposes and do not permit the Foundation to conduct any activities that are not permitted to be carried on by an organization exempt from tax under section 501(c)(3) of the Code. Treas. Reg. § 1.501(c)(3)-1(b)(1).

The Articles of the Foundation expressly prohibit the Foundation from: (1) attempting to influence legislation, by propaganda or otherwise; or (2) participating or intervening in any political campaign (including the publishing or distribution of statements). The Foundation is not authorized to conduct any activities that would cause it to be classified as an "action" organization. Treas. Reg. § 1.501(c)(3)-1(b)(3). Upon dissolution of the Foundation, its assets are required to be distributed to an organization or organizations organized and operated exclusively for charitable, religious or educational purposes, as described in section 501(c)(3) of the Code, and which qualify for exemption from tax under section 501(c)(3) of the Code. Treas. Reg. § 1.501(c)(3)-1(b)(4).

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FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

ATTACHMENT B: Part II, Line 1, Activities (Continued)

Operational Test

The Foundation is operated exclusively for tax-exempt purposes. All of the Foundation's assets are irrevocably dedicated to tax-exempt purposes and no part of the net earnings of the Foundation may inure to the benefit of any private shareholder or individual. Treas. Reg. § 1.501(c)(3)-1(c)(1) and (2).

The Foundation does not conduct, and is not permitted under its Articles, to engage in any direct or indirect activities of a nature that would cause it to be classified as an "action" organization under Treas. Reg. § 1.501(c)(3)-1(c)(3).

Rev. Rul. 64-182

SECTION 501. - EXEMPTION FROM TAX ON CORPORATIONS, CERTAIN TRUSTS, ETC.

1964-1 C.B. 186; 1964 IRB LEXIS 227; REV. RUL. 64-182

January, 1964

[*1]

A corporation organized exclusively for charitable purposes derives its income principally from the rental of space in a large commercial office building which it owns, maintains and operates. The charitable purposes of the corporation are carried out by aiding other charitable 187 organizations, selected in the discretion of its governing body, through contributions and grants to such organizations for charitable purposes. Held, the corporation is deemed to meet the primary purpose test of (3)-1 section 1.501(c) (3)-1(e) (1) of the Income Tax Regulations, and to be entitled to exemption from Federal income tax as a corporation organized and operated exclusively for charitable purposes within the meaning of section 501(c) (3) of the Internal Revenue Code of 1954, where it is shown to be carrying on through such contributions and grants a charitable program commensurate in scope with its financial resources.

An organization may not consider itself exempt from tax merely because it falls within the scope of this Revenue Ruling. In order to establish its status, an organization claiming exemption under section 501(c) (3) of the Code should file its application on Form 1023, Exemption [*2] Application, with the District Director of Internal Revenue for the internal revenue district in which is located the principal office of the organization. See section 1.501(a)-1 of the Income Tax Regulations.

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

ATTACHMENT C: Part II, Line 2, Sources of Financial Support

The Foundation may accept gifts and bequests from individuals, corporations, firms, trusts and other entities, which, along with passive investment income, will constitute the Foundation's only sources of financial support. The Foundation has accepted a contribution of shares of common stock in a publicly-traded corporation from Michael S. Dell, a director, member and officer of the Foundation. To date, this gift is the only contribution that has been received by the Foundation.

The Michael and Susan Dell Foundation c/o Tricia T. Dopieralski P.O. Box 163867 Austin, Texas 78716-3867 FEIN: 36-4336415 Attachment to Internal Revenue Service Form 1023

ATTACHMENT D: Part II, Line 3, Fundraising Program

The Foundation neither has, nor anticipates commencing, a fundraising program. Accordingly, the Foundation does not use selective mailings, fundraising committees or professional fundraisers. The Foundation may, however, accept gifts from individuals, corporations, firms, trusts and other entities.

Par	t II Activities and Operational Information (Continued)				
4	Give the following information about the organization's governing body:				
a	Names, addresses, and titles of officers, directors, trustees, etc. SEE ATTACHMENT E		ual comp		
c	Do any of the above persons serve as members of the governing body by reason of being public or being appointed by public officials?	officials 	☐ Yes		No
d	Are any members of the organization's governing body "disqualified persons" with respect organization (other than by reason of being a member of the governing body) or do any of the may either a business or family relationship with "disqualified persons"? (See Specific Instruction Part II, Line 4d, on page 3.)	embers	☑ Yes		No
5	Does the organization control or is it controlled by any other organization?	special	☐ Yes		
6	Does or will the organization directly or indirectly engage in any of the following transactions very political organization or other exempt organization (other than a 501(c)(3) organization): (a) grants (b) purchases or sales of assets; (c) rental of facilities or equipment; (d) loans or loan guarantee (e) reimbursement arrangements; (f) performance of services, membership, or fundraising solice or (g) sharing of facilities, equipment, mailing lists or other assets, or paid employees? If "Yes," explain fully and identify the other organizations involved.	s; s; itations;	☐ Yes	☑	No
7	Is the organization financially accountable to any other organization?	 r attach	☐ Yes		No

FEIN: 36-4336415 Attachment to Internal Revenue Service Form 1023

ATTACHMENT E: Part II, Line 4(a)-(b), Directors and Officers

a.	<u>Name</u>	Address	<u>Title</u>
Micha	el S. Dell	P.O. Box 163867; Austin, Texas 78716-3867	President Director Member
Susan	L. Dell	P.O. Box 163867; Austin, Texas 78716-3867	1st Vice President Assistant Secretary Assistant Treasurer Director Member
Alexar	nder Dell	P.O. Box 163867; Austin, Texas 78716-3867	2nd Vice President Assistant Secretary Assistant Treasurer Director
Tricia '	T. Dopieralski	P.O. Box 163867; Austin, Texas 78716-3867	Treasurer Assistant Secretary
Marc R	R. Lisker	MSD Capital, L.P.; 780 Third Avenue; New York, New York 10017	Secretary Assistant Treasurer

The officers and directors of the Foundation do not receive compensation. b.

The Michael and Susan Dell Foundation c/o Tricia T. Dopieralski P.O. Box 163867 Austin, Texas 78716-3867 FEIN: 36-4336415 Attachment to Internal Revenue Service Form 1023

ATTACHMENT F: Part II, Line 4(d), Disqualified Persons

Michael S. Dell, a director, member and officer of the Foundation is a disqualified person of the Foundation because of his status as a "substantial contributor" to the Foundation.

Susan L. Dell and Alexander Dell are disqualified persons of the Foundation because of their family relationship to Michael S. Dell. Susan L. Dell is Michael S. Dell's wife. Alexander Dell is Michael S. Dell's father.

Tricia T. Dopieralski and Marc R. Lisker are disqualified persons by reason of being foundation managers.

For	m 1023 (Rev. 9-98)
Pa	Activities and Operational Information (Continued)
8	What assets does the organization have that are used in the performance of its exempt function? (Do not include propert producing investment income.) If any assets are not fully operational, explain their status, what additional steps remain to be completed, and when such final steps will be taken. If none, indicate "N/A." N/A
9	Will the organization be the beneficiary of tax-exempt bond financing within the next 2 years? □ Yes ☑ No
10a	Will any of the organization's facilities or operations be managed by another organization or individual under a contractual agreement?
t	under a contractual agreement?
11	Is the organization a membership organization?
a	If "Yes," complete the following: Describe the organization's membership requirements and attach a schedule of membership fees and dues. SEE ATTACHMENT G
b	Describe the organization's present and proposed efforts to attract members and attach a copy of any descriptive literature or promotional material used for this purpose. SEE ATTACHMENT G
c	What benefits do (or will) the members receive in exchange for their payment of dues? SEE ATTACHMENT G
12a	If the organization provides benefits, services, or products, are the recipients required, or will they be required, to pay for them?
	Does or will the organization limit its benefits, services, or products to specific individuals or classes of individuals?
	Does or will the organization attempt to influence legislation?
(Does or will the organization intervene in any way in political campaigns, including the publication or distribution of statements?

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

ATTACHMENT G: Part II, Line 11(a)-(c), Membership Organization

- a. The Foundation is a "membership organization" solely for purposes of corporate governance. The Foundation has two members, Michael and Susan Dell, in whom is vested a large measure of authority to control the Foundation's activities in conjunction with the Foundation's board of directors. There are no requirements for membership in the Foundation, other than the approval of the two current members. Members of the Foundation are not required to pay dues or fees.
- b. The Foundation has no present or proposed activities aimed at attracting members. Indeed, it is unlikely that new members of the Foundation will ever be elected, unless either of the two existing members are unable to continue his or her membership duties. Accordingly, the Foundation does not have any descriptive or promotional material used for attracting new members.
- c. Members of the Foundation do not, and will not, receive any benefits from the Foundation as a result of membership.

Page	Ę

Par	t III Technical Requirements
1	Are you filing Form 1023 within 15 months from the end of the month in which your organization was created or formed?
	If you answer "Yes," do not answer questions on lines 2 through 6 below.
2	If one of the exceptions to the 15-month filing requirement shown below applies, check the appropriate box and proceed to question 7.
	Exceptions—You are not required to file an exemption application within 15 months if the organization:
	a Is a church, interchurch organization of local units of a church, a convention or association of churches, or an integrated auxiliary of a church. See Specific Instructions , Line 2a, on page 4;
	b Is not a private foundation and normally has gross receipts of not more than \$5,000 in each tax year; or
	c Is a subordinate organization covered by a group exemption letter, but only if the parent or supervisory organization timely submitted a notice covering the subordinate.
3	If the organization does not meet any of the exceptions on line 2 above, are you filing Form 1023 within 27 months from the end of the month in which the organization was created or formed?
	If "Yes," your organization qualifies under Regulation section 301.9100-2, for an automatic 12-month extension of the 15-month filing requirement. Do not answer questions 4 through 6.
	If "No," answer question 4.
4	If you answer "No" to question 3, does the organization wish to request an extension of time to apply under the "reasonable action and good faith" and the "no prejudice to the interest of the government" requirements of Regulations section 301.9100-3?
	If "Yes," give the reasons for not filing this application within the 27-month period described in question 3. See Specific Instructions, Part III, Line 4, before completing this item. Do not answer questions 5 and 6.
	If "No," answer questions 5 and 6.
5	If you answer "No" to question 4, your organization's qualification as a section 501(c)(3) organization can be recognized only from the date this application is filed. Therefore, do you want us to consider the application as a request for recognition of exemption as a section 501(c)(3) organization from the date the application is received and not retroactively to the date the organization was created or formed? Yes No
	то оррания по том том том том том том том том том то
6	If you answer "Yes" to question 5 above and wish to request recognition of section 501(c)(4) status for the period beginning with the date the organization was formed and ending with the date the Form 1023 application was received (the effective date of the organization's section 501(c)(3) status), check here ▶ ☐ and attach a completed page 1 of Form 1024 to this application.

Form	1023	(Rev.	9-98

Pa	ae	6

Pai	t III	Technical Requirements (Continued)	
7	✓ Y	e organization a private foundation? es (Answer question 8.) o (Answer question 9 and proceed as instructed.)	
8	∐ Ye		erating foundation?
	Arter	answering question 8 on this line, go to line 14 on page 7.	
	DOX D	answer "No" to question 7, indicate the public charity classification the orgelow that most appropriately applies: DRGANIZATION IS NOT A PRIVATE FOUNDATION BECAUSE IT QUALIFICATION.	
	a 🗀	As a church or a convention or association of churches (CHURCHES MUST COMPLETE SCHEDULE A.)	Sections 509(a)(1) and 170(b)(1)(A)(i)
إ	b 🗆	As a school (MUST COMPLETE SCHEDULE B.)	Sections 509(a)(1) and 170(b)(1)(A)(ii)
•		As a hospital or a cooperative hospital service organization, or a medical research organization operated in conjunction with a hospital (These organizations, except for hospital service organizations, MUST COMPLETE SCHEDULE C.)	Sections 509(a)(1) and 170(b)(1)(A)(iii)
C	i 🗆	As a governmental unit described in section 170(c)(1).	Sections 509(a)(1) and 170(b)(1)(A)(v)
•	· 🗆	As being operated solely for the benefit of, or in connection with, one or more of the organizations described in a through d, g, h, or i (MUST COMPLETE SCHEDULE D.)	Section 509(a)(3)
f		As being organized and operated exclusively for testing for public safety.	Section 509(a)(4)
g		As being operated for the benefit of a college or university that is owned or operated by a governmental unit.	Sections 509(a)(1) and 170(b)(1)(A)(iv)
ĥ		As receiving a substantial part of its support in the form of contributions from publicly supported organizations, from a governmental unit, or from the general public.	Sections 509(a)(1) and 170(b)(1)(A)(vi)
i		As normally receiving not more than one-third of its support from gross investment income and more than one-third of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions (subject to certain exceptions).	Section 509(a)(2)
j		The organization is a publicly supported organization but is not sure whether it meets the public support test of h or i . The organization would like the IRS to decide the proper classification.	Sections 509(a)(1) and 170(b)(1)(A)(vi) or Section 509(a)(2)

If you checked one of the boxes a through f in question 9, go to question 14. If you checked box g in question 9, go to questions 11 and 12.

If you checked box h, i, or j, in question 9, go to question 10.

Pá	art III Technical Requirements (Continued)					
10	If you checked box h, i, or j in question 9, has the organization completed a tax year of at least 8 n	nonths	5?			
	Ves—Indicate whether you are requesting:					
	☐ A definitive ruling. (Answer questions 11 through 14.)					
	An advance ruling. (Answer questions 11 and 14 and attach two Forms 872-C completed an	d sint	(har			
	☐ No—You must request an advance ruling by completing and signing two Forms 872-C and	attac	hina	them to the		
	Form 1023.		9	anom to the		
11	If the organization received any unusual grants during any of the tax years shown in Part IV-A, State Expenses, attach a list for each year showing the name of the contributor; the date and the amount description of the nature of the grant.	emen of the	t of F	tevenue and t; and a brief		
12	If you are requesting a definitive ruling under section 170(b)(1)(A)(iv) or (vi), check here ▶ □ and:					
	5 + 60/ () 0 - ha () T+ h (D) N/					
	Enter 2% of line 8, column (e), Total, of Part IV-A					
D	Attach a list showing the name and amount contributed by each person (other than a governmental supported" organization) whose total gifts, grants, contributions, etc., were more than the amount er above.	unit c itered	r "pu on li	iblicly ne 12a		
13	j j j j j j j j j j j j j j j j j j j					
а	a For each of the years included on lines 1, 2, and 9 of Part IV-A, attach a list showing the name of and amount received from each "disqualified person." (For a definition of "disqualified person," see Specific Instructions , Part II, Line 4d, on page 3.)					
b	For each of the years included on line 9 of Part IV-A, attach a list showing the name of and amount payer (other than a "disqualified person") whose payments to the organization were more than \$5,00 "payer" includes, but is not limited to, any organization described in sections 170(b)(1)(A)(i) through (sections agency or bureau.	'nΕn	r thic	DUITHOGA		
14	Indicate if your organization is one of the following. If so, complete the required schedule. (Submit only those schedules that apply to your organization. Do not submit blank schedules.)	Yes	No	If "Yes," complete Schedule:		
			v			
	Is the organization a church?			A		
	(~			
	Is the organization, or any part of it, a school?			B		
	In the amonitation or any part of it is beginning as westign as well as a second of the control		~	С		
	Is the organization, or any part of it, a hospital or medical research organization?			<u> </u>		
	Is the organization a section 509(a)(3) supporting organization?		~	D		
	is the organization a section sostalts, supporting organization?					
	Is the organization a private operating foundation?		~	Е		
	Is the organization a private operating foundation?					
	Is the organization, or any part of it, a home for the aged or handicapped?		~	F		
	is the digularization, of any part of it a notice for the aged of handicapped?		-	 		
	Is the organization, or any part of it, a child care organization?		~	G		
	and any general state of the st					
	Does the organization provide or administer any scholarship benefits, student aid, etc.?		~	Н		
		Ī	<			
	Has the organization taken over, or will it take over, the facilities of a "for profit" institution?		•	l l		

Part IV Financial Data

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

	uye	ts for the 2 years following the		of Revenue and	Expenses		
			Current tax year	3 prior tax years or proposed budget for 2 years			
	1	Gifts, grants, and contributions received (not including unusual grants—see page 6 of the	(a) From 1/1/20 to 12/31/2000	0 (b) 2001	(c)2002	(d) <u>12/20/99</u> 12/31/99	(e) TOTAL
		instructions), , , , , , , , , , , , , , , , , , ,				282,234,375	282,234,375
	2	Membership fees received , .					
	3	Gross investment income (see instructions for definition)	14,110,702	20,735,225	21,320,107		56,166,034
	4	Net income from organization's unrelated business activities not included on line 3					
	5	Tax revenues levied for and either paid to or spent on behalf					
Revenue	6	of the organization					
	7	Other income (not including gain or loss from sale of capital					
	_	assets) (attach schedule)	14,110,702	20,735,225	24 220 407	202 224 275	220 400 400
	8	Total (add lines 1 through 7)	14,110,702	20,735,225	21,320,107	282,234,375	338,400,409
	9	Gross receipts from admissions, sales of merchandise or services, or furnishing of facilities in any activity that is not an unrelated business within the meaning of section 513. Include related cost of sales on line 22.					
	10	Total (add lines 8 and 9)	14,110,702	20,735,225	21,320,107	282,234,375	338,400,409
	11	Gain or loss from sale of capital assets (attach schedule)					
	12	Unusual grants					
	13	Total revenue (add lines 10 through 12)	14,110,702	20,735,225	21,320,107	282,234,375	338,400,409
	14	Fundraising expenses	-0-	-0-	-0-	-0-	
	15	Contributions, gifts, grants, and similar amounts paid (attach schedule)	6,291,234	16,800,000	16,700,000	-0-	
	16	Disbursements to or for benefit of members (attach schedule)	-0-	-0-	-0-	-0-	
	17	Compensation of officers, directors, and trustees (attach					
insi		schedule)	-0-	-0-	-0-	-0-	
Expenses	18	Other salaries and wages	62,100	468,099	1,001,732	-0-	
		Interest	-0-	-0-	-0-	-0-	1961-0-4011
- 1	20	Occupancy (rent, utilities, etc.) "	-0-	-0-	-0-	-0-	
ļ.		Depreciation and depletion	-0- 7 397 490	-0-	-0-	-0-	red from Edition
- 1		Other (attach schedule)	7,387,180	3,736,244	3,895,274	-0-	
ŀ		Total expenses (add lines 14 through 22)	13,740,514	21,004,343	21,597,006	-0-	
	24	Excess of revenue over expenses (line 13 minus line 23)	370,188	(269,118)	(276,899)	282,234,375	

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 3, Gross Investment Income

Amounts shown include projected realized capital gains from the sale of the Foundation's investment assets. The Foundation anticipates that all projected capital gains will be realized from the sale of publicly-traded securities through a broker, and accordingly, the name of the purchaser is not required to be listed.

The Michael and Susan Dell Foundation c/o Tricia T. Dopieralski
P.O. Box 163867

Austin, Texas 78716-3867

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 15, Contributions, Gifts, Grants and Similar Amounts Paid

Year 2000 Grants

Recipient	Purpose	Amount
The Center for Excellence in Education	computer equipment	\$56,443
	for education program	450,115
Austin Community Foundation	"Shoes for Austin" charitable program	\$15,000
March of Dimes	general charitable purposes	\$10,000
The Bold Initiative	computer equipment for diversity program	\$75,000
Texas Healthy Kids Corporation	charitable program to fund health care insurance premiums for underprivileged children	\$1,503,593
The Seton Fund	general charitable and educational purposes	\$831,198
Austin Library Foundation	fund computer centers for children	\$450,000
Arts Center Stage	building fund	\$2,000,000
Austin Museum of Art	building fund	\$1,000,000
To Be Determined	general charitable and educational purposes	\$350,000
	TOTAL	\$6,291,234

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 15, Contributions, Gifts, Grants and Similar Amounts Paid (Cont.)

Year 2001 Anticipated Grants to be Paid (all grants subject to change)

Recipient	Purpose	Amount
The Seton Fund	general charitable and educational purposes	\$1,000,000
Arts Center Stage	building fund	\$3,000,000
Austin Museum of Art	building fund	\$2,600,000
To Be Determined	general charitable and educational purposes	\$10,200,000
	TOTAL	\$16,800,000

Year 2002 Anticipated Grants to be Paid (all grants subject to change)

Recipient	Purpose	Amount
Arts Center Stage	building fund	\$3,000,000
Austin Museum of Art	building fund	\$2,500,000
To Be Determined	general charitable and educational purposes	\$11,200,000
	TOTAL	\$16,700,000

The Michael and Susan Dell Foundation c/o Tricia T. Dopieralski P.O. Box 163867

Austin, Texas 78716-3867

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 22, Other Expenses

Year 2000

Type of Expense	<u>Amount</u>
Office supplies, shipping, postage Excise taxes	\$831
Professional services	\$4,435,000 \$150,430
Printing and publications Maintenance and repairs	\$700 \$100
Investment related expenses	\$2,697,477
Miscellaneous expenses Computers, office equipment and furniture	\$2,642 \$100,000
TOTAL	\$7,387,180

Year 2001

Type of Expense	Amount
Office supplies, shipping, postage	\$3,000
Excise taxes	\$600,000
Professional services	\$180,000
Printing and publications	\$3,000
Conferences, travel and entertainment	\$30,000
Maintenance and repairs	\$1,800
Investment related expenses	\$2,858,444
Miscellaneous expenses	\$60,000
TOTAL	\$3,736,244

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 22, Other Expenses (Continued)

Year 2001

Type of Expense	Amount
Office supplies, shipping, postage Excise taxes	\$3,600 \$600,000
Professional services	\$240,000
Printing and publications Investment related expenses	\$6,000 \$2,925,674
Miscellaneous expenses	\$120,000
TOTAL	\$3,895,274

Part IV Financial Data (Continued)

_	B. Balance Sheet (at the end of the period shown)	Current tax year Date 6-30-2000
	Assets	
1	Cash	114,523,611.5
2	Accounts receivable, net	
3	Inventories	
4	Bonds and notes receivable (attach schedule)	
5	Corporate stocks (attach schedule)	59,175,000.00
6	Mortgage loans (attach schedule)	
7	Other investments (attach schedule)	97,374,798.39
8	Depreciable and depletable assets (attach schedule)	
9	Land	
0	Other assets (attach schedule)	4,500.00
1	Total assets (add lines 1 through 10)	271,077,909.93
	Liabilities	
2	Accounts payable	
3	Contributions, gifts, grants, etc., payable	925,000.00
4	Mortgages and notes payable (attach schedule)	
5	Other liabilities (attach schedule)	
6	Total liabilities (add lines 12 through 15)	925,000.00
	Fund Balances or Net Assets	
7	Total fund balances or net assets	271,077,909.93
В	Total liabilities and fund balances or net assets (add line 16 and line 17)	270,152,909.93

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 5, Corporate Stock

1,200,000 shares of Dell Computer Corporation common stock

fair market value as of June 30, 2000 – \$59,175,000

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 7, Other Investments

Investment	Shares	<u>Fair Market Value</u>
Goldman Sachs Overlay	N/A	\$5,576,649.00
Goldman Sachs International Equity Fund	\$24,100,000.00	\$24,178,041.00
Goldman Sachs GEMS Small Cap Fund	\$7,300,000.00	\$7,098,549.00
State Street Russell 1000 Equity Fund	\$2,519,317.17	\$39,709,477.23
State Street REIT	252,774.53	\$2,779,003.18
PIMCO Funds	N/A	\$18,033,078.98
	TOTAL	\$97,374,798.39

FEIN: 36-4336415

Attachment to Internal Revenue Service Form 1023

SCHEDULE: Part IV, Line 10, Other Assets

Asset Purchase Price

Computer and related equipment \$4,500.00